



2017/2018

# ANNUAL REPORT

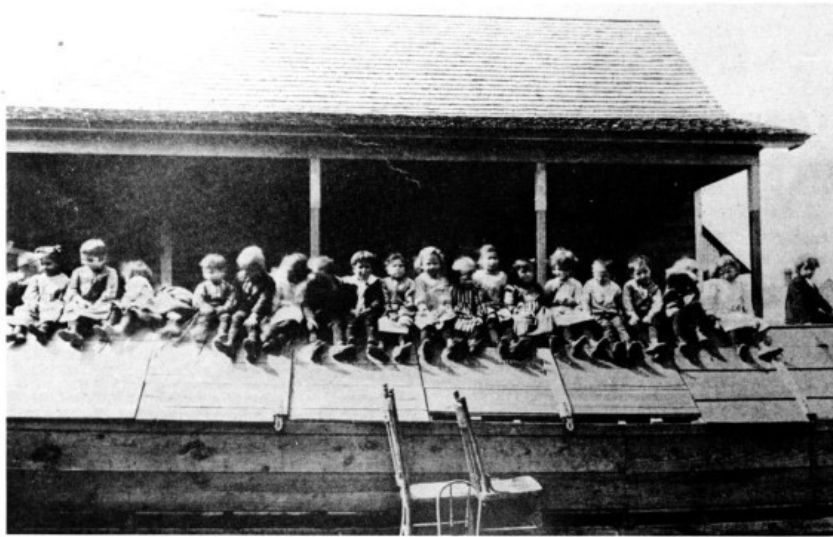
ChildCareGroup Early Head Start and Head Start



## ChildCareGroup

Early Head Start Dallas (06CH010663)  
Early Head Start Mesquite (06CH7151)

Early Head Start/Child Care Partnership (HP0007)  
Head Start (Delegate agency of Head Start of Greater Dallas)



From The Texas-Dallas History and Archives Division, Dallas Public Library

The Dallas Free Kindergarten and Industrial Association provided supervised play for children at its facilities.

## Program Description

ChildCareGroup began in 1901 as the first Settlement House in Texas. Our first location, known as The Neighborhood House near the corner of present-day Cedar Springs and McKinney Avenue in Dallas, was established with a single purpose – to educate and care for the children of women who worked in Dallas’ cotton industry. Over the years we have expanded our programming and have adopted the more holistic service model we still practice today; however, one thing has remained constant: our profound commitment to helping families raise intellectually, emotionally and physically healthy young children. This history of caring remains at the heart of ChildCareGroup’s mission today.

ChildCareGroup works to end the cycle of intergenerational poverty through the research-based Two-Generation Approach, linking our high-quality early childhood education programs with other core programs/services that help families increase self-sufficiency. As ‘early adopters’ of the 2Gen model in Dallas County, we constantly work to refine this model to best meet the needs of our clients.



The Infant's Milk and Welfare Association was created to provide milk to needy families.







# Enrollment

940

ChildCareGroup served a total of **940 children** in Early Head Start and Head Start classrooms around Dallas County in partnership with a number of community agencies, Dallas Independent School District and Head Start of Greater Dallas.

ChildCareGroup's Early Head Start program served a total of **258** children in Dallas, **99** children in Mesquite, and **142** children in the Child Care Partnership program. An additional **441** children were served in the Head Start program.

***Programs achieved full enrollment through the school year and Early Head Start centers had a waiting list.***

Almost **31% of children ages 0-5 in Dallas County live in poverty**. Approximately **2,380,091** children are under 5 years of age, so we can assume that **over 690,000 children** are eligible for Head Start and Early Head Start programs. ChildCareGroup serves approximately 14 percent of those children. Full enrollment was maintained during the 2017-18 program year.

Each participant was determined to be eligible based on criteria established by the federal Office of Head Start. **Data related to children's eligibility was as follows:**

Type of Eligibility	EHS Dallas	EHS Mesquite	EHS/CC Partnership	Head Start
Income below 100% of poverty line	220	87	116	359
Recipient of public assistance	21	6	10	38
Status as foster child	4	0	2	14
Status as homeless	6	0	11	19
Over Income	7	6	3	11





# Children & Family Characteristics

## Language

For all ChildCareGroup programs, 79% of families identified English as their primary language, while another 21% identified Spanish as their primary language. Many of our families are bi-lingual and proficient in both English and Spanish. Our home-based program in Mesquite has the highest percentage of native Spanish speakers.

In Dallas, 67% of the families identified themselves as monolingual English speakers, and 33% identified themselves as predominantly Spanish speakers. In Mesquite, 31% of the families identified themselves as monolingual English speakers, and 69% identified themselves as predominantly Spanish speakers. In Partnership classrooms, 93% of the families identified themselves as monolingual English speakers, and 6% identified themselves as predominantly Spanish speakers.

In the Head Start program, 93% of the families identified themselves as monolingual English speakers, and 7% identified themselves as predominantly Spanish speakers.

Race & Ethnicity	African American	Hispanic	White	Other
TOTAL in All Programs	53%	37%	6%	4%
EHS Dallas	50%	38%	7%	5%
EHS Mesquite	20%	72%	7%	1%
EHS Partnerships	70%	18%	6%	5%
Head Start	57%	35%	5%	3%





# Health & Dental Services

Head Start and Early Head Start must provide high quality health and dental health services that are developmentally, culturally and linguistically appropriate. Within 30 days after the child enters the program or receives the first home visit, staff must work with the families to determine whether each child has an ongoing source of continuous, accessible care provided by a health care professional who maintains the child’s ongoing health record. If a child does not have a source for ongoing care and health insurance coverage is lacking, the program must assist families in finding a source of care and health insurance that will meet the required criteria as soon as possible. The table below shows information about the availability of insurance for the children.

### Early Head Start Dallas

Health Information	Number of Children at Start of Year	Number of Children at End of Year
Children with Health Insurance	229	229
Children with Ongoing Source of Health Care	221	221
Children Up to Date with Preventative & Primary Care	102	141
Children Up to Date with Immunizations	27	142



## Early Head Start Mesquite

Health Information	Number of Children at Start of Year	Number of Children at End of Year
Children with Health Insurance	88	87
Children with Ongoing Source of Health Care	89	89
Children Up to Date with Preventative & Primary Care	47	51
Children Up to Date with Immunizations	32	62

## Early Head Start/Child Care Partnership

Health Information	Number of Children at Start of Year	Number of Children at End of Year
Children with Health Insurance	136	139
Children with Ongoing Source of Health Care	141	141
Children Up to Date with Preventative & Primary Care	37	72
Children Up to Date with Immunizations	24	87

## Head Start

Health Information	Number of Children at Start of Year	Number of Children at End of Year
Children with Health Insurance	426	426
Children with Ongoing Source of Health Care	317	437
Children Up to Date with Preventative & Primary Care	315	434
Children Up to Date with Immunizations	169	220

### *Early Head Start and Head Start children received assistance for health conditions as indicated below:*

Health Condition	EHS Dallas	EHS Mesquite	EHS CC Partnership	Head Start	TOTAL
Anemia	5	8	4	0	17
Asthma	10	3	2	19	34
Hearing Difficulties	0	4	1	6	11
Vision Problems	11	5	1	25	42
High Lead Levels	1	0	1	2	4
Diabetes	1	0	1	0	2





## Health & Dental Services

Childhood obesity continues to be a national problem and the Office of Head Start monitors children's body mass index as a way to provide assistance and guidance to parents of children who are considered overweight or obese. During the 2017-18 program year, 11% of enrolled Head Start children were considered to be overweight or obese as indicated by their BMI. This is below the US' trend of 18.5%.<sup>1</sup> Infants and toddlers are not evaluated for obesity.

### Dental Services

Children in Early Head Start and Head Start often have significant needs for dental services. ChildCareGroup partners with the Colgate Dental Van to provide dental checks for all Head Start children. Health staff work with families to connect them with an appropriate dentist for regular follow up care.

### Mental Health Services and Services for Children with Disabilities

The social/emotional development of infants, toddlers, and preschoolers is a critical component of school readiness. ChildCareGroup supports the mental health of children and families in the following ways:

<sup>1</sup>"Childhood Obesity Trends." The State of Obesity. <https://stateofobesity.org/childhood-obesity-trends/>.



### **Curriculum:**

- The research-based Frog Street curriculum used in all center classrooms embeds the Conscious Discipline philosophy and methodology in each week’s planning. This includes leading children in mindfulness activities focusing on improving self-regulation and peer to peer activities that encourage empathy.
- Second Step, a social/emotional curriculum, is used weekly in all Head Start classrooms.

### **Professional Development:**

- Each year teachers participate in trainings to learn more about the social/emotional challenges that children in poverty face and strategies to mitigate the toxic stress that many of our children experience.

### **Mental Health Services:**

- ChildCareGroup employs a mental health professional to assist children and staff by identifying challenging behavioral situations, assisting teachers with helpful classroom strategies and referring children and families for therapeutic services as needed.

## **Children with Disabilities**

Early Head Start and Head Start children with disabilities participated in an inclusive educational environment with their peers because of the partnership between Early/Head Start and the local Part C provider as well as partnerships with private service providers.

Program	EHS Dallas	EHS Mesquite	EHS/CC Partnership	Head Start	TOTAL
Children with Disabilities	8	17	5	48	78

## **Results of Monitoring Visits**

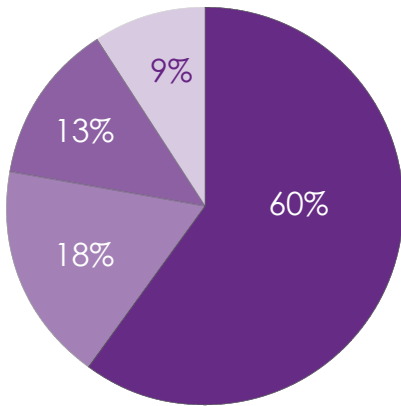
ChildCareGroup did not receive a monitoring visit during the 2017-18 program year. We did receive notification from the Office of Head Start that the EHS Dallas and EHS Mesquite grants have been approved for a 5 year renewal for years 2019-2023.







# Financial Report



## 2017 Sources of Funding

**Federal Grants**  
\$11,853,926

**Private Contributions**  
\$2,582,806

**State Grants**  
\$3,526,978

**All Other**  
\$1,885,381

**Total Agency Revenue:**  
\$19,849,091

## Early Childhood Programs Financial Summary

FINANCIAL SUMMARY										
STATED IN 000's	HEADSTART		EHS - DALLAS		EHS - MESQUITE		EHS-CC PARTNERSHIPS		TOTAL	
	2017 ACTUAL	2018 BUDGET	2017 ACTUAL	2018 BUDGET	2017 ACTUAL	2018 BUDGET	2017 ACTUAL	2018 BUDGET	2017 ACTUAL	2018 BUDGET
Federal Funding	3,087	2,941	2,620	2,610	993	979	1,550	1,492	8,249	8,022
Private Funding	701	683	309	182	47	63	0	-	1,057	927
In-Kind Contributions	732	320	216	214	26	21	134	108	1,109	662
<b>Total Revenue</b>	<b>\$ 4,520</b>	<b>\$ 3,943</b>	<b>\$ 3,145</b>	<b>\$ 3,006</b>	<b>\$ 1,067</b>	<b>\$ 1,063</b>	<b>\$ 1,684</b>	<b>\$ 1,599</b>	<b>\$ 10,415</b>	<b>\$ 9,610</b>
Salaries & Wages	2,125	2,133	1,716	1,685	544	569	330	297	4,716	4,684
Employee Benefits & Taxes	596	564	527	460	125	122	70	67	1,318	1,212
Occupancy	298	291	120	140	44	49	9	8	471	489
Other Cash Operating Expenses	823	635	600	491	327	283	1,097	1,120	2,847	2,529
In-Kind Expenses	732	320	216	214	26	21	134	108	1,109	662
Depreciation & Amortization	46	13	22	2	-	-	-	-	68	15
<b>Total Expenses</b>	<b>\$ 4,619</b>	<b>\$ 3,956</b>	<b>\$ 3,202</b>	<b>\$ 2,991</b>	<b>\$ 1,067</b>	<b>\$ 1,045</b>	<b>\$ 1,639</b>	<b>\$ 1,599</b>	<b>\$ 10,527</b>	<b>\$ 9,591</b>
<b>Surplus/(Deficit)</b>	<b>\$ (100)</b>	<b>\$ (13)</b>	<b>\$ (57)</b>	<b>\$ 15</b>	<b>\$ -</b>	<b>\$ 18</b>	<b>\$ 45</b>	<b>\$ -</b>	<b>\$ (112)</b>	<b>\$ 20</b>





# Kindergarten Preparedness and Progress

## School Readiness

ChildCareGroup believes that school readiness begins in the context of consistent, nurturing relationships. From an infant's entry into the Early Head Start program, teachers work to create strong social/emotional supports for children by responding to their needs, talking to them, and working with parents to education and engage them.

As children grow, they experience an Early Head Start classroom with a print-rich environment and activities planned to increase experiences with language, cognition, and physical growth. Self-help skills are taught and encouraged as children become more independent.

Children in the home-based program benefit from weekly visits from trained parent educators who work with parents to plan school readiness experiences throughout their child's daily activities.

Head Start classrooms focus further on school readiness as children experience both teacher-led and child-led activities. Emphasis on language and literacy, cognitive development, pre-writing skills, social/emotional development and physical growth exists in each classroom.







## Curriculum

CCG currently uses Frog Street curriculum in Early Head Start and Head Start classrooms. Created by Dr. Pam Schiller, the curriculum incorporates Dr. Becky Bailey's Conscious Discipline® and includes 52 weeks of activity choices specifically created for children ages 6 weeks –age 5. Activity choices are organized around the five developmental domains used by the Head Start Early Learning Outcomes Framework and offer differentiated instruction options to meet the needs of all learners. Teachers are able to easily incorporate activities into daily routines as well as share activities with parents to extend the learning day into the home. Head Start curriculum aligns with the Texas PreK curricular guidelines as well.

In the home-based program, ChildCareGroup uses the research-based Parents As Teachers (PAT) model. Weekly visits area conducted by trained parent educators who integrate all Head Start learning domains into their family activity plans. Child progress is measured at each visit and activity plans are individualized on a weekly basis.





# Head Start Early Learning Outcomes Framework

ChildCareGroup utilizes the Office of Head Start Early Learning Outcomes Framework to guide all education strategies.

CENTRAL DOMAINS					
	Approaches to Learning	Social and Emotional Development	Language and Literacy	Cognition	Perceptual, Motor, and Physical Environment
Infant/Toddler Domains	Approaches to Learning	Social and Emotional Development	Language and Communication	Cognition	Perceptual, Motor, and Physical Environment
Preschooler Domains	Approaches to Learning	Social and Emotional Development	Language and Communication Literacy	Mathematics Development Scientific Reasoning	Perceptual, Motor, and Physical Environment

## Professional Development/Teacher Qualifications/SRI

ChildCareGroup teachers have a minimum of a CDA and many hold AA degrees. The agency implements Practice-Based Coaching in all classrooms by using Education Specialists and Master Teachers for peer-to-peer evaluation and learning.

ChildCareGroup Head Start classrooms at the Landauer, Martin Luther King, and Bock locations participate in the SRI (School Readiness Initiative) partnership with Dallas Independent School District (DISD). Children are dually enrolled in ChildCareGroup’s Head Start program and DISD pre-K and receive instruction from both a ChildCareGroup teacher and a DISD certified teacher. Teachers collaborate with lesson planning and instructional time to prepare children for a seamless transition to a pre-K or kindergarten classroom.



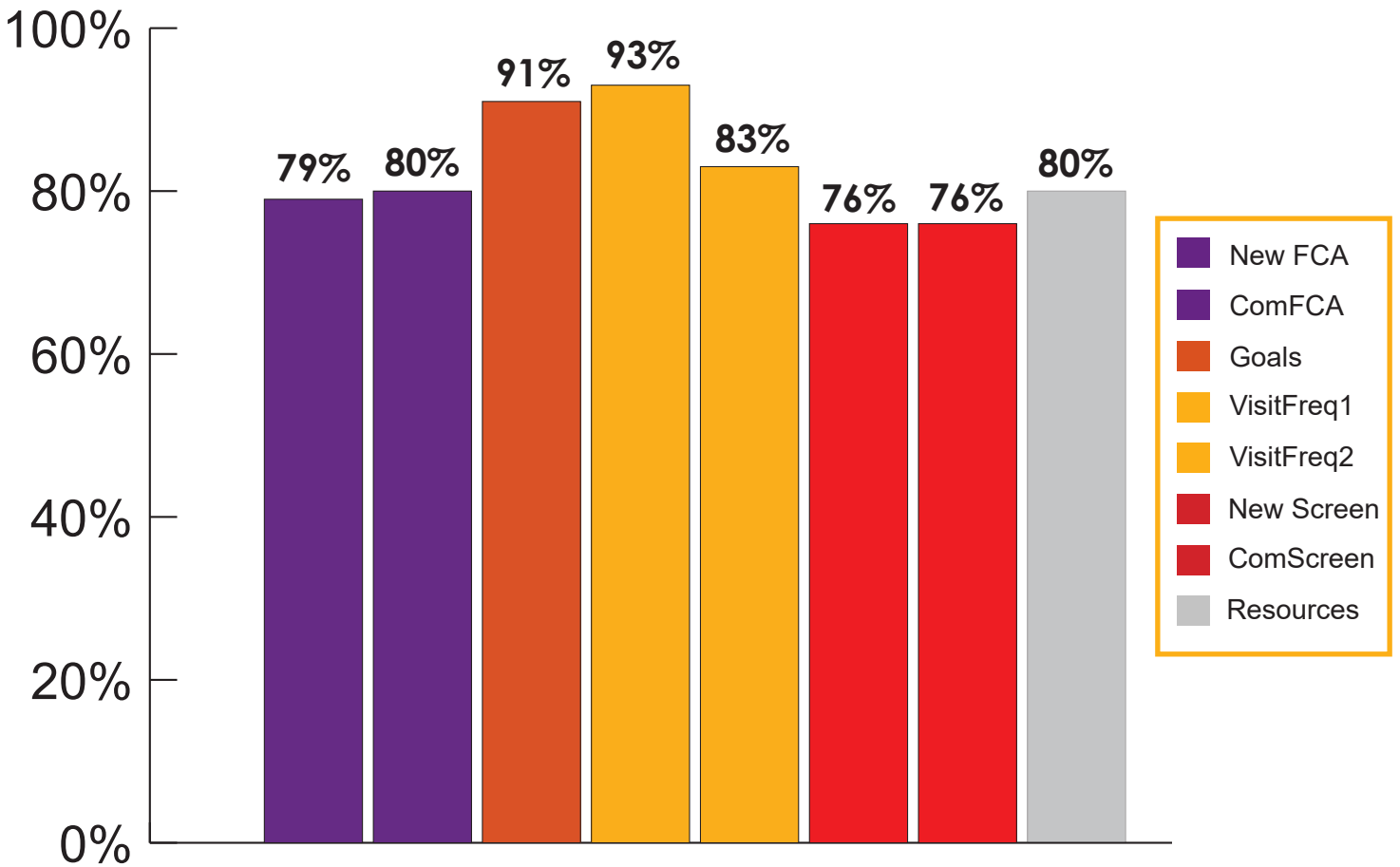
## Home-Based Program

The chart below illustrates the performance measures report for the essential requirements of the Parents As Teachers (PAT) model used by ChildCareGroup parent educators. Twenty-eight percent of the children enrolled in the PAT Born Learning Program are also Early Head Start children.

### Performance Measures Report for Service Delivery Essential Requirements

The chart below depicts your affiliate's performance on the service delivery essential requirements, based on your affiliate's APR data. This chart assists you in understanding your affiliate's level of fidelity and in planning related continuous quality improvement efforts. This information also helps you understand how you affiliate's performance compares to the 60% national minimum level.

**ChildCareGroup/Parents as Teachers**  
**Company ID: 8952                      State: TX**



**New FCA** % of newly enrolled families (enrolled 90 days or more) that had an initial family-centered assessment completed within 90 days of enrollment

**ComFCA** % of families that had a family-centered assessment completed and documented during the program year

**Goals** % of families with at least 1 documented goal during the program year

**VisitFreq1** % of families with 1 or fewer high need characteristics that received at least 75% of the required number of visits per month

**VisitFreq2** % of families with 2 or more high need characteristics that received at least 75% of the required number of visits per month

**New Screen** % of newly enrolled children who received a complete, initial screening in the required time frame (within 90 days of enrollment, or by 7 months of age if enrolled prior to 4 months of age).

**ComScreen** % of children that received a complete screening during the program year and were enrolled

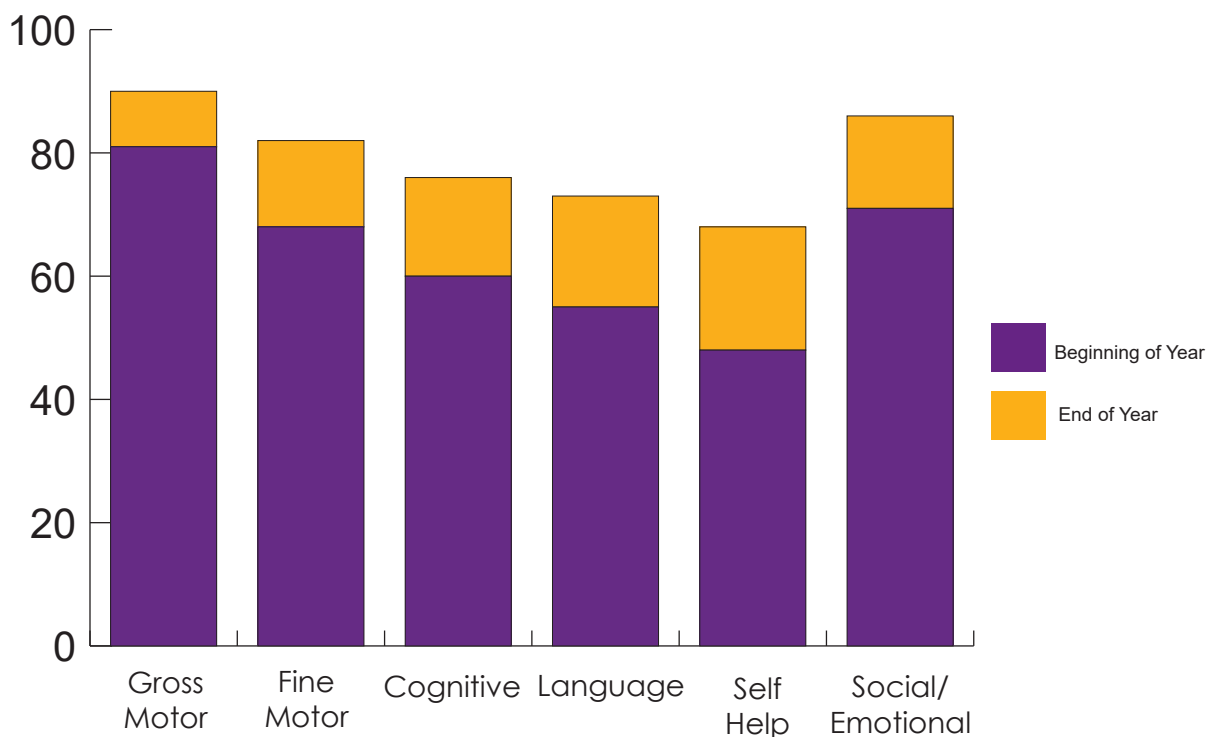
**Resources** % of families connected by their PE to at least 1 community resource during the program year



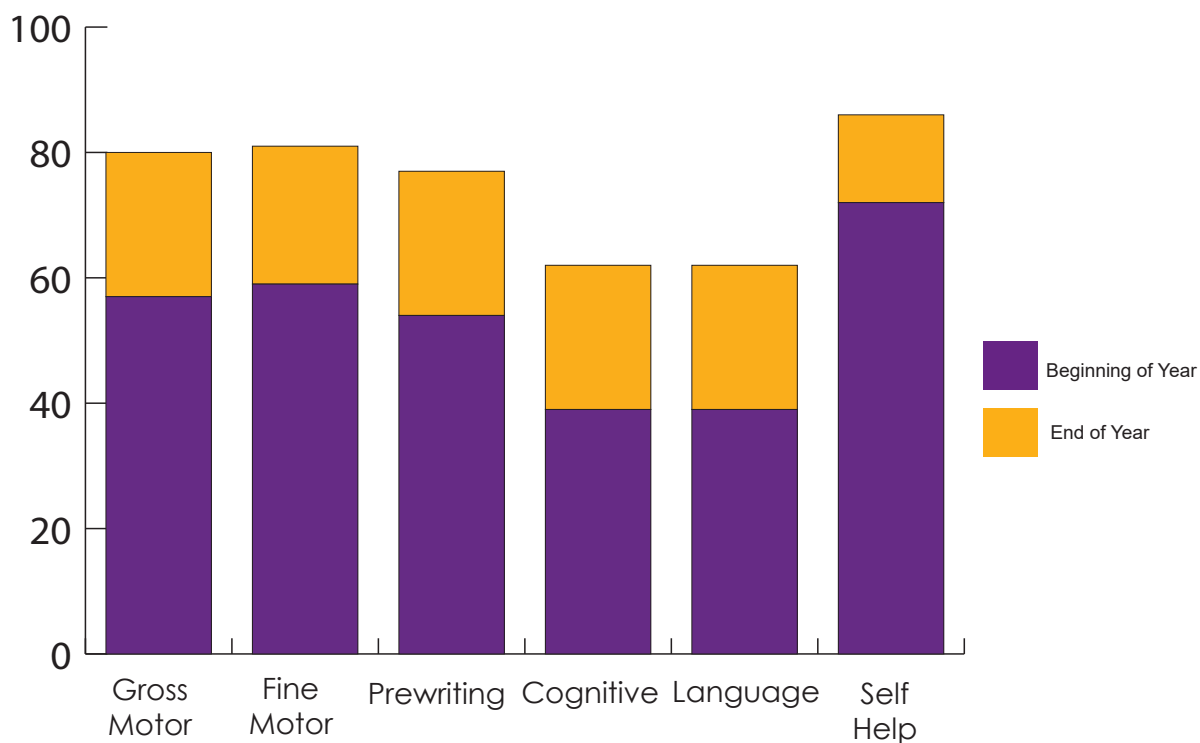
## Child Assessment Results

ChildCareGroup uses the LAP (Learning Accomplishment Profile) tool to assess center-based children three times each year.

### Infant/Toddler ELAP Results for 2017-18



### Preschool LAP-3 Results for 2017-18





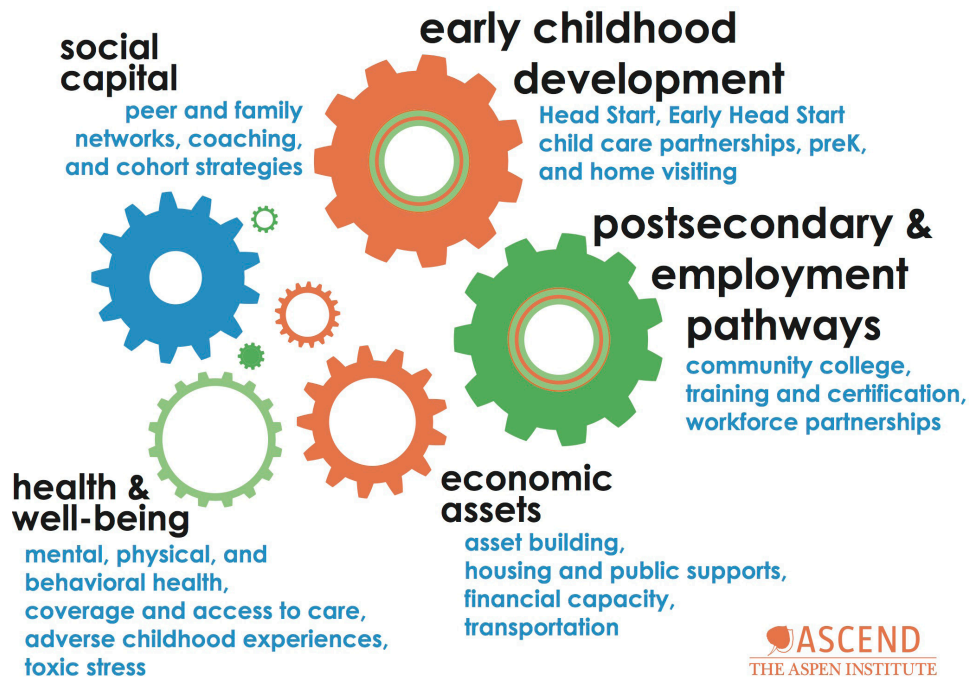


# Learning Accomplishment Profile

LAP assessment results are used in a variety of ways:

- Teachers use LAP data to individualize learning for each child and share child progress with parents. In addition, information is shared with the CCG inclusion staff for referral if a child is performing below national norms in any domain.
- Education Specialists/Managers use LAP data to determine teacher training needs, classroom materials, curriculum and support needs, and center strengths and challenges.
- The Director of Center-Based Programs uses LAP data to determine Early Childhood Program training needs and curriculum and material strengths and challenges.
- The VP of Early Childhood Programs and the Director of Quality Assurance use LAP data to determine areas of emphasis for Early Childhood Programs and to measure and report on program progress and quality.





# Parent, Family & Community Engagement

ChildCareGroup offers a robust parent and family engagement model using a two-generation approach.

In 2016, as part of our strategic plan, ChildCareGroup adopted an intentional focus on serving children and parents together. By providing children with quality, evidence-based early education programs, we prepare them for success in school and life. At the same time, we know children can't lift themselves out of poverty. Our programs also give parents the support and tools necessary so they can move toward greater self-sufficiency. Our efforts are based on the five components of the Aspen Institute Network's Two-Generation Model.

ChildCareGroup utilizes over 40 partnerships with community agencies to provide services and referrals to parents and families.

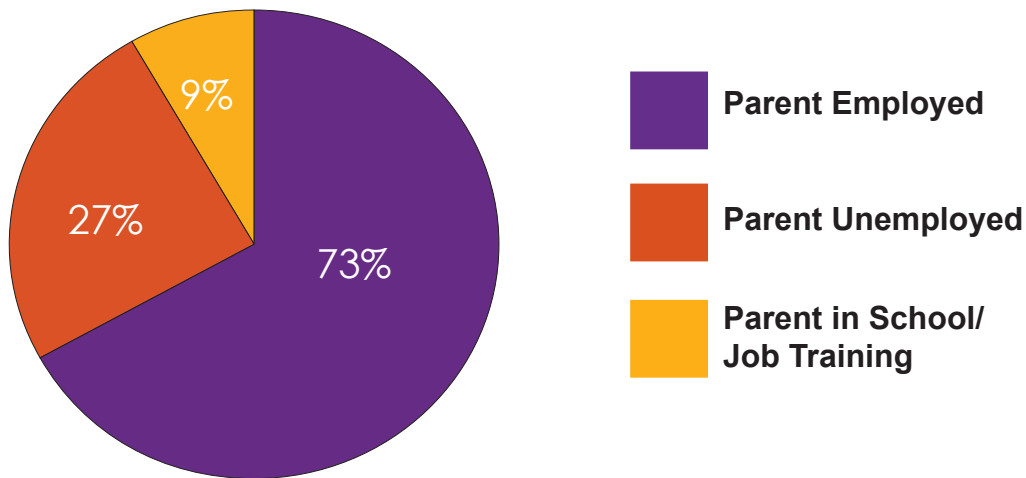
## Characteristics of Families

ChildCareGroup children are most often being raised in single-parent households with the mother as the primary care-giver. Overall, 73 percent of families have at least one parent employed and 45 percent of families have at least a high school diploma.



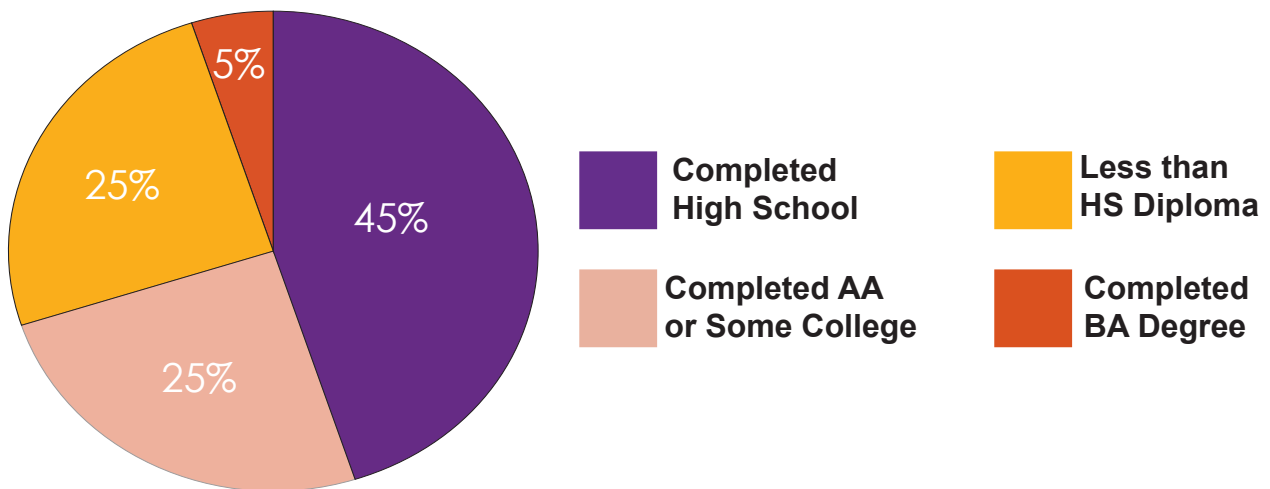
	Total in All Programs	EHS Dallas	EHS Mesquite	Partnership	Head Start
Single Parents	75%	71%	43%	92%	78%
Two-Parent Families	25%	29%	57%	8%	22%
Children Parented by Parents	96%	98%	97%	98%	95%
Children Parented by Grandparents	2%	0%	3%	0%	3%
Children Parented by Other Relatives	0%	0%	0%	0%	0%
Children in Foster Care	1%	1%	0%	1%	0%

### Employment



Program-wide, 73% of ChildCareGroup parents are employed. In the Early Head Start Dallas program, 77% of parents are employed. In the EHS Mesquite program, 78% of families have at least one parent employed. In the EHS Partnership program, 68% of parents are employed and in the Head Start program, 71% of parents are employed.

### Education





ChildCareGroup parents show a need for secondary and post-secondary education opportunities.

Overall, 25% of parents have less than a high school degree; 45% of parents have a high school degree; 25% have an AA degree or some college courses and 5% have a baccalaureate degree.

Education	EHS Dallas	EHS Mesquite	Partnership	Head Start
Parent has less than high school diploma	26%	46%	18%	23%
Parent has high school diploma	40%	32%	48%	49%
Parent has AA or some college courses	24%	16%	23%	27%
Parent has bachelor's degree	11%	1%	11%	2%

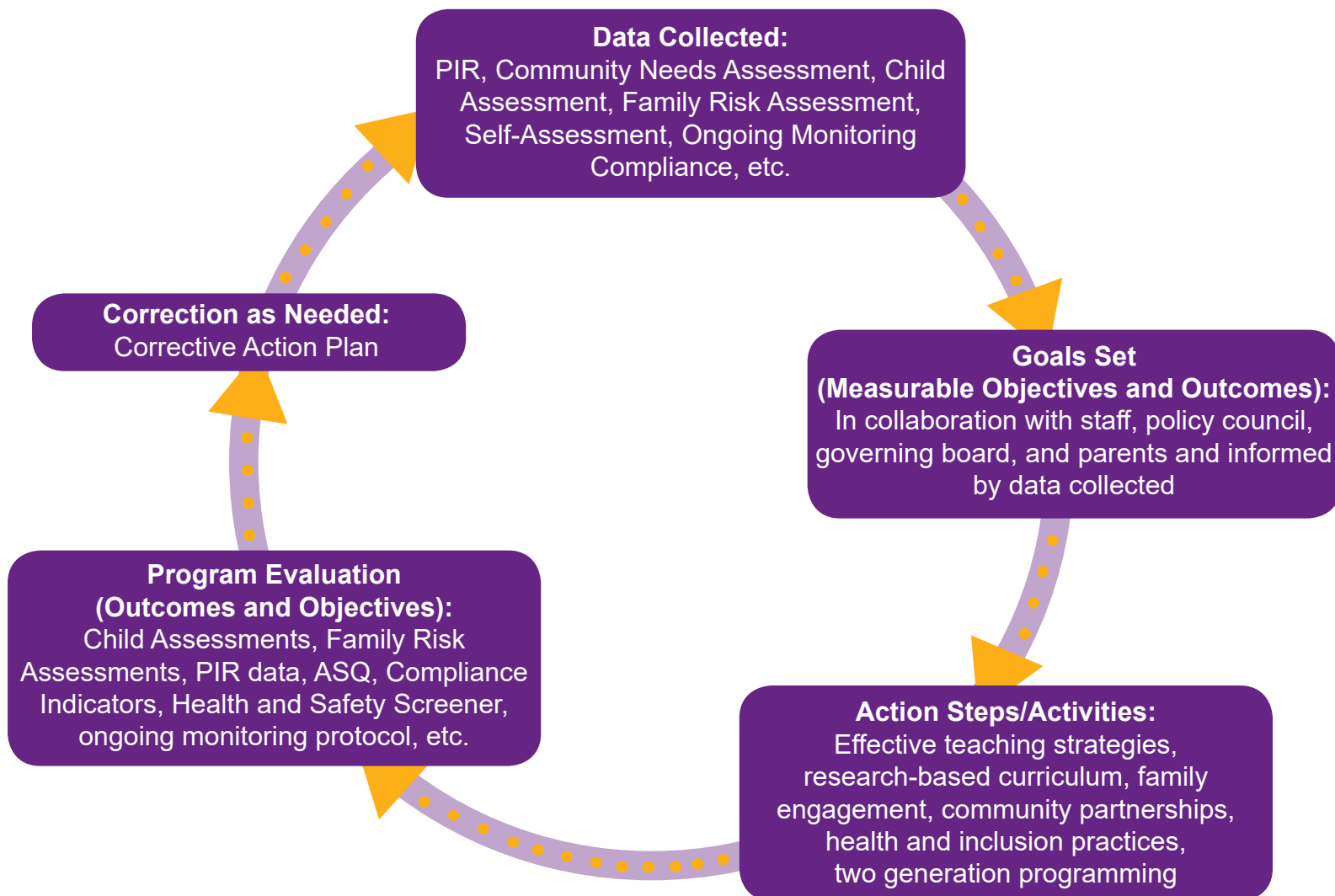
Federal Services	EHS Dallas	EHS Mesquite	Partnership	Head Start
Families receiving TANF (cash assistance)	1%	0%	6%	1%
Families receiving SSI (disability benefits)	7%	14%	12%	8%
Families receiving WIC (food vouchers)	72%	80%	59%	42%
Families receiving SNAP (food stamps)	37%	45%	60%	48%
Families experiencing homelessness	4%	0%	9%	5%



## How Data is Used

ChildCareGroup uses several outcome-based evaluations to contribute to program evaluation and quality improvement. Annual goals and outcomes are reviewed twice each year to ensure staff accountability and guide decisions. Child assessment outcomes are reviewed at mid- and end-of-year and shared with staff, parents, governing body, and policy council. Outcome data in each domain determines training topics, curriculum decisions, and program emphasis for each year. Family Risk Assessment outcomes are reviewed at the beginning and end of each program year to assess family needs, determine what community partners might be utilized to provide family services, and observe family progress. Outcomes are shared with staff, parents, governing body, and policy council.

The chart below illustrates the process that ChildCareGroup uses for data collection, goal setting, and program evaluation.



## **ChildCareGroup's Mission Statement:**

To champion a strong early childhood system that teaches children and parents, trains early childhood professionals and assists families.



**ChildCareGroup**

Nurturing the great in every child

